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## INTRODUCTION

Planning for future needs is the primary responsibility of the Miami-Dade Metropolitan Planning Organization.

Miami-Dade County is now an excellent model for what is possible in a local community.

Miami-Dade County is experiencing significant population and economic growth. This growth brings a greater demand for improved mobility, reliable travel times and a transportation network that meets the needs of all users. Managing the demands on the existing transportation network and planning for future needs is the primary responsibility of the Miami-Dade Metropolitan Planning Organization (MPO). The Miami-Dade MPO is a federally authorized planning agency created to oversee the local transportation system in the Miami Urbanized Area.

During this process, referred to as the update of the Long Range Transportation Plan, the MPO must engage interested parties as established in the Safe, Accountable, Flexible, and Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) and remains in the transportation reauthorization bill, Moving Ahead for Progress in the 21st Century (MAP-21). The interested parties include:

- Local governmental agencies
- Private freight shippers
- Providers of transportation services
- Providers of freight transportation services
- Organizations representing persons with disabilities
- Representatives of users of public transportation
- Bike and pedestrian groups
- Tribal organizations
- General public

As the gateway to Latin America, Miami-Dade County has an incredible mix of local and international business, tourism and residential growth. Accordingly, the demand for a safe and efficient transportation system that incorporates the needs of bicycle/pedestrian users, freight transporters, persons with disabilities, transit-dependent populations, and motorists remains the number one priority. Increased travel options will create a more reliable transportation network for the millions of residents and tourists who rely on the local system to access places where they live, work, and play.

Since the 2035 LRTP update, new transportation facilities are now complete. With these new investments, Miami-Dade County is now an excellent model for what is possible in a local community. The Miami Intermodal Center (MIC), 95 Express and Metrorail Orange Line provide reliable connections for residents and tourists to their final destinations. These major transportation facilities are significant examples of agencies anticipating the future needs of the market and identifying mobility solutions to meet the rapid growth.

Critical to the update process is the public involvement.



## PUBLIC INVOLVEMENT PLAN

The 2040 Long Range Transportation Plan (LRTP) process will begin in the spring of 2013. Critical to the update process is the public involvement, which engages stakeholders throughout the county to get their input on future transportation priorities. The stakeholders are as follows: residents, elected officials, advocacy groups, professional organizations, non-profits, and environmental groups. The public involvement plan proposes collaborating with the Miami-Dade MPO to reach stakeholder groups, including, but not limited to, the disadvantaged, minorities, the elderly, youth, persons with disabilities, and individuals with low-income households. In Miami-Dade County, the public involvement team (the Team) will also engage the Miccosukee Tribe of Indians of Florida during this process.

The Team will develop several ways for stakeholders to offer their feedback during the update process. A series of five kick-off public meetings will be held across the county. The Transportation Planning Areas (TPAs) map divides Miami's sizable population into six zones enabling customization of the public involvement program in later meetings to their specific interests and needs, (Appendix A). Regardless of where a person lives, they may attend any of the planned community meetings.

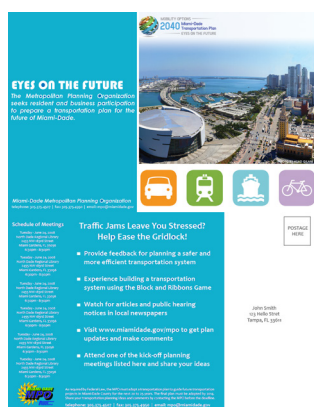
## COMMUNICATION TOOLS

In preparation for the public meetings, collateral materials will be produced for distribution to the various constituencies throughout Miami-Dade County. Stakeholder organizations and concerned citizens identified by the Miami-Dade MPO will receive electronic notification of scheduled meetings. Chambers of commerce, community-based organizations and other stakeholder groups will also receive electronic notification for distribution to their membership. Table 1 includes a list of key groups in each planning areas.

Residents without access to the Internet may pick up copies of 2040 LRTP brochures at public libraries in their neighborhoods. These facilities are easy to access and conveniently located in low-income areas. The brochures will be available at the meeting sites and public libraries.

The Team will produce brochures written in plain language at each phase of the process:

- Brochure 1 - will cover the activities conducted during Phase 1, including proposed LRTP Goals and Objectives update process schedule, TPA map, a description of the purpose of the process, website information and contact information.
- Brochure 2 - will offer description of transportation priorities, most recent demographic information and economic projections for all the neighborhoods/areas.
- Brochure 3 - will provide a comprehensive review of the LRTP outcomes, summarization of the process, and an explanation of the post-adoption process.



*Graphical brochures capture the recipient's attention while conveying useful information concerning upcoming public meetings.*

### Kick-Off Brochures (May 2013 - June 2013)

The Team will launch the 2040 LRTP update process with a series of kick-off meetings. Five meetings will be scheduled in accessible and convenient locations for the stakeholders. Prior to the public meetings, meeting invitations will be mailed to the MPO's database. Brochures will also be placed at public facilities throughout the county. Media advisories will also be sent to local newspapers and community-focused bloggers. The meeting materials will be produced in English, Spanish, and Creole.

At the kick-off meetings, the Team will provide an overview of the 2040 LRTP update process and schedule of public involvement activities. Residents will be encouraged to offer feedback on the process and review the transportation priorities for the next 30 years. The Team will make comment cards available for the residents to submit written comments. Verbal and written comments will be recorded and incorporated into the final public involvement report.

In addition to the five public kick-off meetings, a virtual meeting will be posted on the LRTP website, enabling the general public to access the presentations, information, and survey from the convenience of their own homes, and at their leisure over a period of two months.

### Community Brochures (June 2013 - August 2013)

Brochures focusing on the projected residential and employment growth in each neighborhood will be developed a few months into the update process. These brochures will localize the study process and provide stakeholders with information most relevant to their work, lifestyles and neighborhoods.

The content of the community-focused brochure will include an overview of the 2040 LRTP as well as Miami-Dade's future travel demand. In addition to providing useful, localized information, the brochure will provide demographics and economic trends. The brochure will be available in English, Spanish and Creole.

### Final Brochures (October 2013 - January 2014)

The final brochure will serve as a comprehensive report of all LRTP activities. It will summarize the 2040 LRTP process, analyze the study results, and explain the plan adoption process. Final brochure will remain posted online as permanent resource. This document will be available in English, Spanish and Creole and posted on the 2040 LRTP website.

Key public organization groups are identified by planning area.

Transportation Planning Areas Key Groups

No.		
1	Aventura Bal Harbour Bay Harbor Islands Downtown Miami Miami Beach North Bay Village Surfside Golden Beach	<ul style="list-style-type: none"> <li>» Aventura Marketing Council</li> <li>» Collins Improvement Association</li> <li>» Downtown Bay Forum</li> <li>» Greater Miami Chamber of Commerce</li> <li>» Latin Chamber of Commerce</li> <li>» Ocean Drive Improvement Association</li> <li>» Venetian Islands Homeowners Association</li> </ul>
2	Coral Gables Hialeah Key Biscayne Miami Miami Springs Pinecrest South Miami Virginia Gardens	<ul style="list-style-type: none"> <li>» Coral Gables Chamber of Commerce</li> <li>» Grove Village Council</li> <li>» Hialeah Chamber of Commerce &amp; Industries</li> <li>» Overtown Community Oversight Board</li> <li>» Village West Homeowners Association</li> <li>» Virginia Key Bike Club</li> </ul>
3	Biscayne Gardens El Portal Miami Miami Gardens Miami Shores North Miami North Miami Beach Opa-Locka	<ul style="list-style-type: none"> <li>» Biscayne Gardens Civic Association</li> <li>» Underrepresented People Positive Action Council</li> <li>» Miami Neighborhoods United</li> <li>» Miami Shores Chamber of Commerce</li> <li>» North Miami Chamber of Commerce</li> <li>» Northeast Miami Mayor's Task Force</li> <li>» Opa-Locka Rotary Club</li> </ul>
4	Doral Airport West Hialeah Hialeah Gardens Lake District Miami Lakes Sweetwater Town of Medley	<ul style="list-style-type: none"> <li>» Doral/Airport West Chamber of Commerce</li> <li>» Doral Lakes Home Owners Association</li> <li>» Fairway Homes Doral Estates Home Owners Association</li> <li>» Miami Lakes Chamber of Commerce</li> </ul>
5	Cutler Bay Florida City Goulds Homestead Naranja Princeton South of Kendall Drive Palmetto Bay Pinecrest Rockdale Perrine	<ul style="list-style-type: none"> <li>» American Business Women's Association</li> <li>» Chamber South</li> <li>» Concerned Citizens of Cutler Bay</li> <li>» Cutler Bay Business Association</li> <li>» Economic Development Council of South Miami-Dade</li> <li>» Everglades Community Association</li> <li>» Greater Homestead/Florida City Chamber of Commerce</li> <li>» Goulds Coalition of Ministers</li> <li>» Homestead Mexican American Council</li> <li>» Kendall Federation of Home Owners Association</li> <li>» Palmetto Bay Business Association</li> </ul>
6	Coral Gables Country Walk Fontainebleau Kendale Lakes South Miami Sweetwater West Miami West Lakes	<ul style="list-style-type: none"> <li>» Coral Gables Chamber of Commerce</li> <li>» Kendall Federation of Home Owners Association</li> </ul>



*All stakeholders are invited to each meeting because each stakeholder holds a piece of the puzzle used to make a good plan.*

One meeting will be held in each of the planning areas during each phase of the process.

## PLANNING AREAS/NEIGHBORHOOD MEETINGS

The Team will engage various stakeholders during the update process. Participants identified for this process are as follows: technical committees, elected officials, business and community groups, environmental groups, bike/pedestrian advocates, faith-based organization and the general public. The outreach activities will provide numerous opportunities to participate in the process.

The Team will schedule three rounds of public meetings during each phase of the study process:

- 2040 LRTP Kick-Off Meetings - May/June 2013
- Cost Feasible Plan - June 2013/August 2013
- Final Review of Plan - October 2013/January 2014

A total of eighteen (18) meetings will be held in the TPAs. Members of the MPO staff and the Team will be on hand to speak directly to the general public before and after each meeting. Meetings will be held at ADA compliant facilities (see Table 4).

*Meeting venues will be identified and coordinated with their respective planning area and communities.*

*Transportation Planning Areas/Communities*

Planning Area		Municipalities
1	Miami Beach/ Central Business District	<ul style="list-style-type: none"> <li>» Aventura</li> <li>» Bal Harbour</li> <li>» Bay Harbor Islands</li> <li>» Downtown Miami</li> <li>» Golden Beach Surfside</li> <li>» Indian Creek Village</li> <li>» Miami Beach</li> <li>» North Bay Village</li> </ul>
2	Central	<ul style="list-style-type: none"> <li>» Coral Gables</li> <li>» Hialeah</li> <li>» Key Biscayne</li> <li>» Miami</li> <li>» Miami Springs</li> <li>» Village of Pinecrest</li> <li>» South Miami</li> <li>» Virginia Gardens</li> </ul>
3	North	<ul style="list-style-type: none"> <li>» iscayne Gardens</li> <li>» El Portal</li> <li>» Miami</li> <li>» Miami Gardens</li> <li>» Miami Shores</li> <li>» North Miami</li> <li>» North Miami Beach</li> <li>» Opa-Locka</li> </ul>
4	Northwest	<ul style="list-style-type: none"> <li>» Airport West</li> <li>» Doral</li> <li>» Hialeah</li> <li>» Hialeah Gardens</li> <li>» Lake District</li> <li>» Miami Lakes</li> <li>» Sweetwater</li> <li>» Town of Medley</li> </ul>
5	South	<ul style="list-style-type: none"> <li>» Florida City</li> <li>» Goulds</li> <li>» Homestead</li> <li>» Naranja</li> <li>» Perrine</li> <li>» Princeton</li> <li>» Rockdale</li> <li>» South of Kendall Drive</li> <li>» Town of Cutler Bay</li> <li>» Village of Palmetto Bay</li> <li>» Village of Pinecrest</li> </ul>
6	West	<ul style="list-style-type: none"> <li>» Coral Gables</li> <li>» Country Walk</li> <li>» Fontainebleau</li> <li>» Kendale Lakes</li> <li>» South Miami</li> <li>» Sweetwater</li> <li>» West Miami</li> <li>» West Lakes</li> </ul>

County and state elected officials will receive notification of the public meetings scheduled in their respective districts. The Team will send an electronic schedule of all meetings for





*Ensuring high attendance at public meetings is important to collecting feedback crucial to the creation of a good plan.*

*Face -to-face interaction is still an important tool in engaging the public.*

taking  
it  
to  
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streets

distribution to their constituents.

The Team will prepare the following items for each meeting:

- Agenda
- Comment Cards
- Directional Signage
- Set-Up (tables, chairs, microphones, etc.)
- Collateral Materials (executive summaries, condensed reports, etc.)
- Sign-In Sheets
- Media Advisories
- Large, Oversize Maps, Illustrations, and Easels
- Sign-Language Interpreters (if requested)
- PowerPoint Presentations
- Translators
- Meeting Minutes

All documents require the MPO's approval prior to distribution to the public. The Team will present the study materials and respond to questions and/or comments from the audience. Attendees will be encouraged to submit written comments on the comment cards provided at the sign-in table. All comments made verbally, or in writing, are captured in the MPO's database to become a part of the official public record. If items require responses, they will be sent to the appropriate agency for a timely response.

#### **Community Outreach**

Traditional community resources like libraries, city halls, and community centers will be utilized to reach out to the public. The Team will distribute LRTP brochures to these types of facilities throughout the County as a way to reach the general public seeking information or assistance from local governments. Utilizing these public resources is an effective way to engage stakeholders in the process. This outreach technique is particularly suited for people who do not have access to the internet or depend on community facilities to do so.

The team will work with community based organizations to reach key constituencies.

### TRANSIT-DEPENDENT POPULATIONS

The Team will utilize significant resources to engage transit-dependent populations. These populations are most reliant on public transportations services but least likely to participate in the transportation planning process. The Team will work with community-based organizations (CBOs), to reach this key constituency.

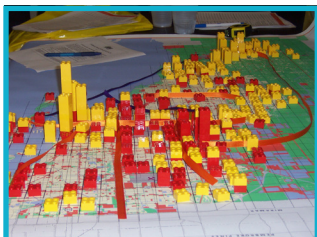
Electronic communications or, whenever necessary, hard copies of brochures will be provided to CBOs for distribution to their clients. A complete list of organizations is provided in Table 3.

Table 3. Transit-Dependent Populations

No.	Organization	Area
1	Amigos for Kids	2153 Coral Way, Suite 405 Coral Gables, FL 33144
2	Center for Independent Living of South Florida	6660 Biscayne Boulevard Miami, FL 33138
3	Community Action Agency - Allapattah CAC	2001 NW 35 Street Miami, Florida 33142
4	Community Action Agency - Brownsville CAC	5400 NW 22nd Avenue Miami, Florida 33142
5	Community Action Agency - Coconut Grove CAC	3750 S Dixie Highway Miami, FL 33133
6	Community Action Agency - Culmer Center CAC	1600 NW 3rd Avenue Miami, Florida 33136
7	Community Action Agency - Florida City CAC	1600 NW 6 Court, Florida City, FL 33034
8	Community Action Agency - Goulds CAC	21300 SW 122 Avenue Miami, FL 33170
9	Community Action Agency - Hialeah CAC	250 East 2nd Avenue Hialeah, FL 33010
10	Community Action Agency - Liberty City CAC	6100 NW 7 Avenue Miami, Florida 33142
11	Community Action Agency - Little Havana CAC	858 West Flagler Street Miami, Florida 33128
12	Community Action Agency - Opa-Locka CAC	16405 NW 25 Avenue Opa-Locka, FL 33054
13	Community Action Agency - Perrine CAC	17801 Homestead Avenue Perrine, FL 33157
14	Community Action Agency - South Beach CAC	833 6th Street, Second Floor Miami Beach, FL 33139
15	Community Action Agency - South Miami CAC	6701 SW 62nd Street South Miami, FL33143
16	Community Action Agency - Naranja CAC	27555 SW 140th Avenue Miami, FL 33032
17	Community Action Agency - Wynwood CAC	130 NW 34 Street Miami, Florida 33127

No.	Organization	Area
18	Coalition of Farmworkers Organization	778 West Palm Avenue Florida City, FL 33034
19	Galata Haitian Culture Enrichment & Self-Empowerment	915 N Flagler Avenue Homestead, FL 33034
20	Haitian Women of Miami	181 NE 82nd Street Miami, FL 33138
21	Hispanic Coalition	5659 West Flagler Street Miami, FL 33134
22	Kiwanis Club of Little Havana	1400 SW 1st Street Miami, FL 33135
23	Liberty Square Council	6304 NW 14 Avenue Miami, FL 33147
24	Miami Lighthouse for the Blind	601 SW 8th Avenue Miami, FL 33130
25	Miccosukee Tribe of Indians of Florida	500 SW 177 Avenue Miami, FL 33194
26	NANAY, Inc.	659 NE 125 Street North Miami Beach, FL 33161
27	North Miami Foundation for Senior Citizens' Services	620 NE 127th Street North Miami, FL 33161
28	Redland Citizens Association	24401 SW 197st Avenue Miami, FL 33031
29	Sant La Haitian Neighborhood Center	5000 Biscayne Boulevard Miami, FL 33137
30	We Care of South Dade, Inc.	1515 NW Redland Road Florida City, FL 33034

*The Blocks & Ribbon exercise is an effective technique to engage the public in the planning process.*

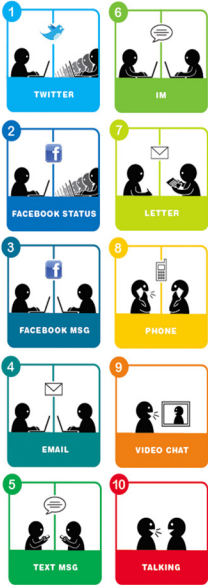


## VISUALIZATION TECHNIQUES

As a better way to communicate with the public, the Team will use visualization techniques in meeting presentations, which the Team will utilize to share its message. First, the Team will utilize blocks to represent current and projected growth in the county. Placed on a map in the center of the room, Legos® will depict the future of Miami-Dade County according to Miami-Dade Department of Regulatory and Economic Resources socioeconomic data projections for the year 2040. The yellow Legos® will represent households while red Legos® will represent jobs. This creative approach of explaining future conditions will display complex, technical information to the public in a simple, fun way.

The Team will also use decision-making software, Decision Lens, to measure the transportation priorities of attendees. The attendees will be given a wireless audience response polling system to respond to questions. The system will immediately analyze their responses and present the results in real time for the audience to review. The Team will explain the results and respond to questions from the audience.

10 Levels of intampcy  
in today's world  
of communication.



## TECHNOLOGY

The Team will incorporate technology and social media as public outreach strategies. The Team will share information with stakeholders using social media tools such as Facebook and YouTube. The Miami-Dade MPO’s Facebook page will send 2040 LRTP updates directly to mobile devices or computers. It provides another tool for the stakeholder to connect to the process and stay involved. At the Miami-Dade MPO 2040 LRTP Channel on YouTube, residents may watch the introductory and final videos as well as recorded public meetings on demand.

During the 2040 LRTP process, the general public will be reached in their homes, businesses, or wherever they may connect. To eliminate transportation barriers and make access easier and convenient, the Team will schedule webcasts of certain public meetings during the process. Residents will register to participate online and receive a broadcast reminder in advance of the meeting, directing them to the 2040 LRTP website. This feature will be promoted through electronic messages and other LRTP-related materials.

Furthermore, the MPO Governing Board, municipalities, and the Miami-Dade County Public School Board will be encouraged to connect their constituents to the process by adding a 2040 LRTP link to their websites (see Table 4).

Table 4. MPO Governing Board Municipal and School Board Websites

No.	Municipality or School Board	Website
1	City of Hialeah	<a href="http://www.Hialeahfl.gov">www.Hialeahfl.gov</a>
2	City of Homestead	<a href="http://www.CityofHomestead.com">www.CityofHomestead.com</a>
3	City of Miami	<a href="http://www.ci.miami.fl.us">www.ci.miami.fl.us</a>
4	City of Miami Beach	<a href="http://www.MiamiBeachfl.gov">www.MiamiBeachfl.gov</a>
5	City of Miami Gardens	<a href="http://www.CityofMiamiGardens-fl.gov">www.CityofMiamiGardens-fl.gov</a>
6	City of North Miami	<a href="http://www.NorthMiamiFl.gov">www.NorthMiamiFl.gov</a>
7	Miami Dade County School Board	<a href="http://www.dadeschools.net">www.dadeschools.net</a>

## INTERACTIVE 2040 LRTP WEBSITE

The 2040 LRTP interactive website may be accessed to obtain key documents. The site, scheduled for launch in the spring of 2013, will provide a schedule of activities, videos, and other documents, including:

- TR 1: Goals, Objectives, and Performance Measures
- TR 2: Public Involvement Plan
- TR 3: Data Compilation, Review & Development (includes mapping and plotting)
- TR 4: Financial Resources and Analysis
- TR 5: Efficient Transportation Decision Makng (ETDM)
- TR 6: Travel Demand Model
- TR 7: LRTP Plan Sub-Elements
- TR 8: Transportation Plan Update
- TR 9: Visualization
- TR 10: TIP/LRTP Interactive Tracking System

The 2040 LRTP website is launched and functional. It will continue to be updated and provide information to the public during the planning & implementation process.



Throughout the process, users may visit the website to connect with MPO staff, review plan documents or send comments or feedback. Visitors to the website may sign-up to receive LRTP updates and meeting notices by electronic communications. All comment and suggestions submitted online will be recorded as a part of the official record. All questions submitted on the website will be forwarded to the appropriate agency for a response.

**Video Message**

The Team will produce video messages at the kick-off and final phases of the LRTP process. The 2-minute introductory video will explain the purpose of the update process and ways to get involved. This video will be posted on the 2040 LRTP website, Facebook page and the Miami-Dade 2040 LRTP Channel on YouTube. At the end of the process, a video detailing the public involvement activities during the update process will be prepared. This video will remain on the website as a record of all LRTP activities.

**Media Relations**

Using technology to promote LRTP activities is central to reaching the public. However, traditional media tools are still useful in reaching audiences who rely on print and broadcast outlets to obtain information. The Team, as directed by the MPO’s Public Involvement Manager, will prepare media advisories and news releases to local publications to promote upcoming public meetings. Media outlets targeting transit-dependent populations will also receive media news (see Table 5).

*Earned Media – Transit-Dependent Audiences*

No.	Media Outlet	Targeted Audience
1	South Dade News Leader	Homestead
2	Haitian American Business News	Haitian-American community
3	Diarios Las Americas	Hispanic community
4	Miami Times	African-American community

Electronic forms of communication are an effective technique to allow stakeholders to access information at their own convenience.

*Public hearings allow stakeholders an opportunity to submit final comments to the plan update.*



The report will document all activities in each of the transportation planning areas.

No.	Media Outlet	Targeted Audience
5	Le Floridien	Haitian-American community

**Public Hearing**

A Public Hearing will be scheduled during the appropriate MPO Governing Board meeting. The Public Hearing will offer the public an opportunity to submit final comments regarding the update process. Notification of the public hearing schedule will be posted in local newspaper advertisements, 2040 LRTP website, Facebook and electronic mailings. The Stephen P. Clark Government Center in the County Commission Chamber will serve as the meeting location. The Team will prepare the following for the final meeting:

- Agenda
- Comment Cards
- Directional Signage
- Sign-In Sheet
- Large, oversized maps, illustrations, note pads and easels
- Sign-Language Interpreters (if requested)
- Media advisories
- Translators
- Collateral Materials (executive summaries, condensed reports, etc.)
- Meeting Minutes

Public notice of the comment period will be posted at least 30 days prior to the Public Hearing. This notice will be placed in the local newspapers reaching Miami-Dade County’s diverse population. Any oral or written comments received during the public comment period will be submitted as a part of the final plan document.

**Unscheduled Presentations**

The PIP team will make every effort to comply with requests from an agency, civic group, professional groups or organization for a presentation on the 2040 LRTP. All requests must be approved by MPO staff prior to scheduling. Upon approval, the Team will prepare a presentation, handouts and sign-in sheet. All significant comments or questions will be recorded for submission to the final report.

**FINAL DOCUMENTATION**

The Team is responsible for recording all meetings and public comments submitted at public meetings, on the LRTP website, by telephone or regular mail. All comments will become a

part of the official final report. This report will document all activities in each of the TPAs. The report will include meeting minutes, agendas, brochures, sign-in sheets and other key documents, which will be available on the website until the next LRTP update.

## TECHNICAL COMMITTEES

### Coordinating with Technical Committees

Technical committees play a critical role in protecting the interest of the general public during the transportation planning process. Recognizing their authority and role in guiding transportation policies, the Team has established meeting goals to ensure the highest level of interagency coordination with the following: MPO staff, LRTP Steering Committee, and the Regional RTP Committee. A briefing will be given to each of the following technical committees at each phase of the update process:

- **Transportation Planning Technical Advisory Committee (TPTAC)** provides technical support to the Transportation Planning Council.
- **Transportation Planning Council (TPC)** offers technical expertise on proposed projects to the MPO.
- **Citizens Transportation Advisory Committee (CTAC)** represents the interest of the residents during the metropolitan planning process.
- **Transportation Aesthetics Review Committee (TARC)** ensures bridges and high-visibility transportation projects are visually attractive and enhance the image of the local community.
- **Freight Transportation Advisory Committee (FTAC)** advises the MPO about issues related to freight movement and truck traffic demands.
- **Bicycle/Pedestrian Advisory Committee (BPAC)** ensures policies protect and enhance bicycle and walking paths in the county.

### Year 2040 Transportation Plan Steering Committee

**Chair: Carlos Roa, MPO Secretariat**

Alien Boucle, *Florida Department of Transportation, District 6*

Julio Brea, *City of Homestead*

David Clodfelter, *Miami-Dade Office of Management and Budget*

Kelly Cooper, *Citizens Independent Transportation Trust*

William Cross, *South Florida Regional Transit Authority*

Mayra Diaz, *Miami-Dade Expressway Authority*

Alissa Escobar, *Miami -Dade County Seaport*

Wilson Fernandez, *MPO Secretariat*

Carl Filer, *Florida Department of Transportation, District 6*

Jose Gonzalez, *City of Miami Beach*

Jorge Hernandez, *City of Hialeah*

David Henderson, *MPO Secretariat*

Javier Heredia, *Miami-Dade County Public Works and Waste Management Department*

Cindy Lerner, *League of Cities*

Jay Marder, *City of Miami Gardens*

Cartaya Nilia, *Miami-Dade Transit*

John O'Brien, *City of North Miami*

Jose A. Ramos, *Miami-Dade County Aviation Department*

Tomas Regalado, *City of Miami*

Carlos Roa, *MPO Secretariat*



Deborah Rivera, *Florida Department of Transportation, District 6*  
Elizabeth Rockwell, *MPO Secretariat*  
Andrew Velazquez, *Florida's Turnpike Enterprise*  
Vivian Villamil, *Miami-Dade County Public Schools*  
Patrick Wong, *Regulatory and Economic Resources*  
Mark Worner, *Old Miami-Dade County Department of Regulatory and Economic Resources*

**Non-Voting Membership**

Paul Flavie, *Broward County MPO*  
Christine Heshmati, *South Florida Regional Planning Council*  
Vinod Sandanasamy, *Palm Beach County MPO*  
Norman Wartman, *Miami-Dade MPO Citizens Transportation Advisory Committee*

**Transportation Planning Technical Advisory Committee (TPTAC)**

Transportation Plan Technical Advisory Committee (TPTAC) provides technical support to the Transportation Planning Council.

**Chair: Mark Woerner, Miami-Dade County Department of Regulatory and Economic Resources**

**Vice-Chair: Carl Filer, Florida Department of Transportation, District VI**

Manuel Armada, *Miami-Dade Department of Regulatory and Economic Resources*  
Mayra Diaz, *Miami-Dade Expressway Authority*  
Linda Glass-Johnson, *Florida Department of Transportation, District VI*  
Javier Heredia, *Miami-Dade County Public Works and Waste Management Department*  
Mallika Muthiah, *Miami-Dade County Department of Regulatory and Economic Resources*  
Felix Pereira, *Miami-Dade Seaport Department*  
Joe Quinty, *South Florida Regional Transportation Authority*  
Irma San Roman, *MPO Secretariat*  
Phil Steinmiller, *Florida Department of Transportation, District VI*

**Transportation Planning Council (TPC)**

Transportation Planning Council (TPC) offers technical expertise on proposed projects to the MPO.

**Chair: Irma San Roman, MPO**

Jose Abreu, *Miami-Dade County Aviation Department*  
Fred H. Beckmann, *City of Miami Beach*  
Hon. Joe Corradino, *Miami-Dade County League of Cities*  
William L. Cross, *South Florida Regional Transportation Authority*  
Charles Danger, *Miami-Dade County Department of Regulatory and Economic Resources*  
Harold Desdunes, *Florida Department of Transportation*  
Debora Rivera, *Florida Department of Transportation*  
Jorge E. Hernandez, *City of Hialeah*  
Lee Hoefert, *Florida Department of Environmental Protection*  
Bill Johnson, *Miami-Dade Seaport Department*  
Stephen Johnson, *City of North Miami*  
Ysela Llort, *Miami-Dade Transit*  
Jay Marder, *City of Miami Gardens*  
Lilia Medina, *City of Miami*  
Jack Osterholt, *Miami-Dade County Department of Regulatory and Economic Resources*  
Javier Rodriguez, *Miami-Dade Expressway Authority*



Vivian G. Villaamil, *Miami-Dade County Public Schools*  
 Kathleen Woods-Richardson, *Miami-Dade Public Works and Waste Management Department*

#### **Citizens Transportation Advisory Committee (CTAC)**

Citizens Transportation Advisory Committee (CTAC) represents the interest of the residents during the metropolitan planning process.

**Chair: Dr. Claudius A. Carnegie**  
**1st Vice-Chair: Naomi L. Wright**  
**2nd Vice-Chair: Cesar M. Garcia-Pons**

Rolando Acosta  
 Mark Blumstein  
 Andrew Burgess  
 Gary Dufek  
 Richard Eze  
 Daniel Fils-Aime  
 Alan Fishman  
 Hudson Gaulman, Jr.  
 David Haber  
 Marlon Kelly, Sr.  
 Zvi Krugliak  
 Jesse Manzano  
 Lesline McKenzie  
 Bob Powers  
 Emma Pringle  
 Ramon Ramos  
 Jed P. Royer  
 Hilario Rojas  
 Pasco "Pat" Santangelo  
 Leonardo Scarpati  
 Kimberly Stefanski  
 Lee Swerdlin  
 Barbara Walters  
 Norman Wartman  
 Paul Yavis  
 Daniel Yglesias

#### **Transportation Aesthetics Review Committee (TARC)**

Transportation Aesthetics Review Committee (TARC) ensures bridges and high-visibility transportation projects are visually attractive and enhance the image of the local community.

**Chair: Juan Crespi**  
**Vice Chair: Jason A. Greene**

Trent Baughn  
 Alex A. David  
 Ken Gardner  
 Jackie Genard  
 Roberto L. Hernandez  
 James Kanter  
 Javier A. Lopez

Jonathan Martinez  
Megan McLaughlin  
Victor H. Nieves  
Danny Perez-Zarraga  
Steve Pinna  
Cheryl Polite-Eaford  
Luis O. Revuelta

**Freight Transportation Advisory Committee (FTAC)**

Freight Transportation Advisory Committee (FTAC) advises the MPO about issues related to freight movement and truck traffic demands. FTAC's volunteer board represents freight, logistics, shipping, trucking, warehousing and intermodal areas.

**Chair: Douglas Tannehill**  
**Vice-Chairman: Barbara Pimentel**

Bill Arata  
Sylvia Berstein  
Del Bryan  
Lenny Feldman  
Maria Fernandez-Porrata  
Zac Gruber  
Estrella Manso  
Mariella Marrero  
Andre Martins  
Felipe Muñoz  
Linda Nunez  
Joseph Witz

**Bicycle/Pedestrian Advisory Committee (BPAC)**

Bicycle/Pedestrian Advisory Committee (BPAC) helps shape policies that protect and enhance bicycle and walking paths in the county. The members of the BPAC are appointed by the voting members of the MPO Governing Board.

**Chair: Brett Bibeau**

Stephanie Cornejo  
David Chambers  
Alex Dominguez  
Xavier Falconi  
John Garcia  
Jeremy Gauger  
Ken Groce  
Carolina Gutierrez  
Anne-Marie Jonckheer  
Susan Kairalla  
Lee Marks  
Larry Thorson  
Matthew Toro  
Eric Tullberg

## APPENDIX A

<b>Municipalities</b>	Roger Williams
City of Aventura	Micheina Witte
City of Coral Gables	Paul Yavis
City of Doral	<b>Governmental Agencies</b>
City of Florida City	Florida Government
City of Hialeah	Federal Highway Administration
City of Hialeah Gardens	Federal Transit Administration
City of Homestead	U.S. Environmental Protection Agency
City of Key Biscayne	
City of Miami	<b>State Government</b>
City of Miami Beach	Florida Department of Environmental Protection
City of Miami Gardens	Southeast District
City of Miami Shores	Florida Department of Health and Human Services District II
City of Miami Springs	Florida Department of Transportation - District VI
City of North Bay Village	Florida Department of Transportation - Central Office
City of North Miami	Florida Department of Transportation - Florida's Turnpike Enterprise
City of North Miami Beach	Florida House of Representatives
City of Opa-Locka	Florida Senate
City of South Miami	
City of Sunny Isles Beach	<b>Business and Local Agencies</b>
City of Sweetwater	Broward County MPO
City of West Miami	Downtown Development Authority
Indian Creek Village	Mayor's Office- Miami-Dade County
Town of Bay Harbor Islands	Miami-Dade Expressway Authority
Town of Cutler Bay	Miami-Dade County Public Schools
Town of Golden Beach	Miami-Dade County Public Works and Waste Management
Town of Medley	Miami-Dade Transit
Town of Miami Lakes	Miami International Airport
Town of Surfside	Palm Beach County MPO
Village of Bal Harbour	Port of Miami
Village of Biscayne Park	South Florida Regional Planning Council
Village of El Portal	Tri-Rail/Regional Transportation Authority
Village of Palmetto Bay	
Village of Pinecrest	Community, Business And Educational Organizations
Village of Virginia Gardens	AARP
	Association for Retarded Persons
	Beacon Council
	Camillus House
	Center for Independent Living
	Chamber South
	Florida Power & Light
	Greater Miami Chamber of Commerce
	Greater Miami Convention & Visitors Bureau
	Hotel & Motel Association
	Key Biscayne Chamber of Commerce
	Latin Chamber of Commerce
	Miami-Dade Chamber of Commerce
	Miami Lakes Chamber of Commerce
	Miami-Dade League of Cities
	Miami-Dade Legislative Delegation
	Miami Lighthouse for the Blind
	Miami Parking Authority
	Miami-Dade Transit
	Minority Chamber of Commerce
	Paratransit/STS Services for the Disabled
	Women's Chamber of Commerce

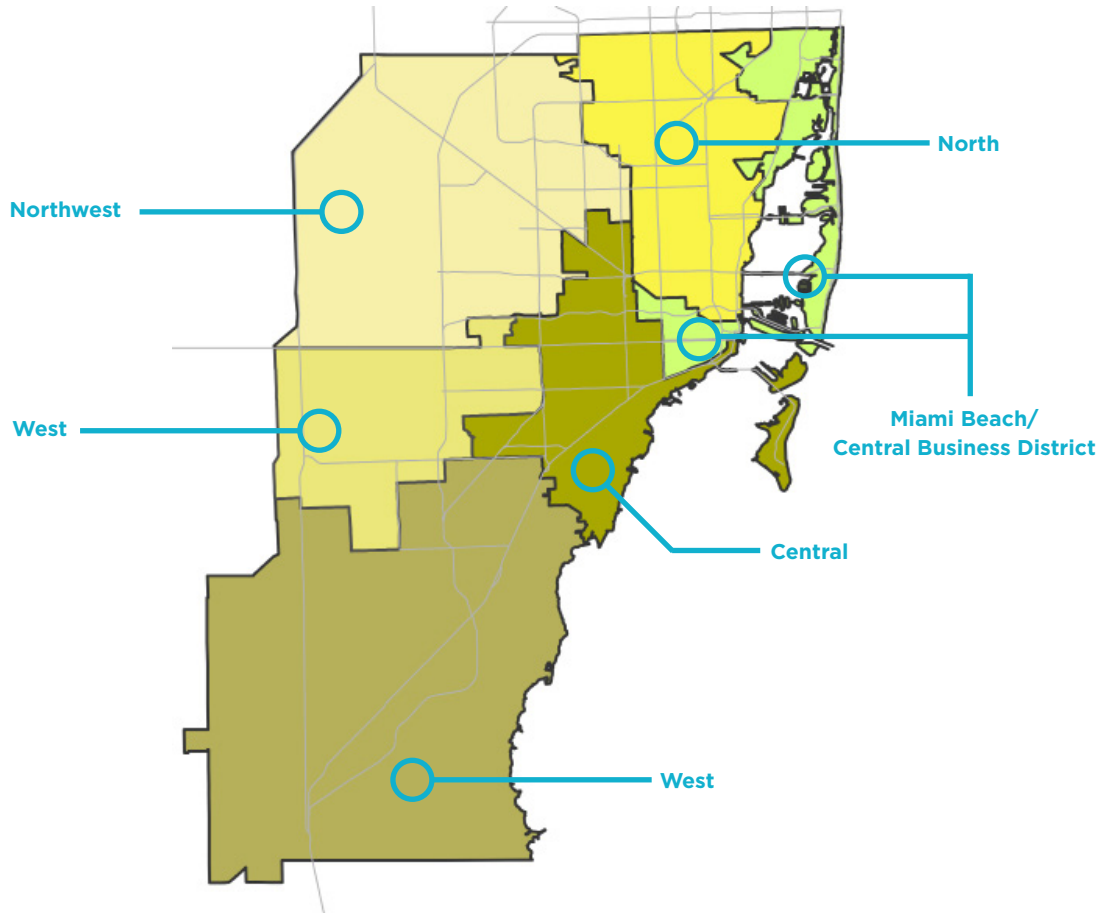
## APPENDIX B

### Community, Business And Educational Organizations

AARP  
Association for Retarded Persons  
Beacon Council  
Camillus House  
Center for Independent Living  
Chamber South  
Florida Power & Light  
Greater Miami Chamber of Commerce  
Greater Miami Convention & Visitors Bureau  
Hotel & Motel Association  
Key Biscayne Chamber of Commerce  
Latin Chamber of Commerce  
Miami-Dade Chamber of Commerce  
Miami Lakes Chamber of Commerce  
Miami-Dade League of Cities  
Miami-Dade Legislative Delegation  
Miami Lighthouse for the Blind  
Miami Parking Authority  
Miami-Dade Transit  
Minority Chamber of Commerce  
Paratransit/STS Services for the Disabled  
Women's Chamber of Commerce

## APPENDIX C

Transportation Planning Areas Map



## MIAMI-DADE

### Metropolitan Planning Organization (MPO) Governing Board

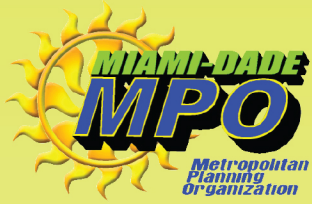
On March 23, 1977, the Miami-Dade Metropolitan Planning Organization was established to guide the transportation planning process in the Miami Urbanized Area. The United States Department of Transportation (USDOT) requires the MPO Governing Board to ensure a continuous examination of transportation plans and policies.

**Chairman: Rebecca Sosa, *Miami-Dade County***  
**Vice-Chair: Oliver Gilbert, *City of Miami Gardens***

Bruno Barreiro, *Miami-Dade County*  
Steven C. Baterman, *City of Homestead*  
Lynda Bell, *Miami-Dade County*  
Esteban Bovo, Jr., *Miami-Dade County*  
Matti H. Bower, *City of Miami Beach*  
José “Pepe” Diaz, *Miami-Dade County*  
Audrey M. Edmonson, *Miami-Dade County*  
Maritza Guitierrez, *Miami-Dade Expressway Authority*  
Perla T. Hantman, *Miami Dade County Public Schools*  
Carlos Hernandez, *City of Hialeah*  
Sally A. Heyman, *Miami-Dade County*  
Barbara J. Jordan, *Miami-Dade County*  
Jean Monestime, *Miami-Dade County*  
Dennis C. Moss, *Miami-Dade County*  
Andre D. Pierre, *City of North Miami*  
Javier D. Souto, *Miami-Dade County*  
Francis Suarez, *City of Miami*  
Xavier L. Suarez, *Miami-Dade County*  
Juan C. Zapata, *Miami-Dade County*

### Non-Voting Members

Gus Pego, *Florida Department of Transportation District VI*  
Harold Desdunes, *Florida Department of Transportation District VI*



**Miami Dade MPO**  
Metropolitan Planning Organization

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Miami, FL 33128  
**Phone:** 305.375.4507  
[www.miamidade.gov/MPO](http://www.miamidade.gov/MPO)

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[www.miamidade2040lrtp.com](http://www.miamidade2040lrtp.com)



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